

## REQUEST FOR PROPOSAL

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The California Governor's Office of Emergency Services (Cal OES), Homeland Security and Emergency Management Branch, is soliciting Proposals for the following program:

### **CALIFORNIA STATE NONPROFIT SECURITY GRANT PROGRAM (CSNSGP)**

Release Date: July 30, 2024

This Request for Proposal (RFP) provides detailed information and forms necessary to prepare a proposal for Cal OES grant funds.

### **PROGRAM SYNOPSIS**

#### **Program Description:**

The purpose of the CSNSGP is to provide funding support for target hardening and other physical security enhancements to nonprofit organizations that are at high risk for violent attacks and hate crimes due to ideology, beliefs, or mission.

#### **Eligibility:**

Restricted to California nonprofit organizations that are described under Section 501(c)(3) of the Internal Revenue Code of 1986 (IRC) and exempt from tax under Section 501(a) of such code. The Internal Revenue Service (IRS) does not require certain organizations such as churches, mosques, and synagogues to apply for and receive recognition of exemption under Section 501(c)(3) of the IRC. Such organizations are automatically exempt if they meet the requirements of Section 501(c)(3).

#### **Grant Subaward Period of Performance:**

December 1, 2024 – December 31, 2026

#### **Available Funding:**

\$76,000,000

#### **Submission Deadline:**

The proposal must be received electronically, by **11:59 pm (PDT), Monday, September 23, 2024**, to [CSNSGP@caloes.ca.gov](mailto:CSNSGP@caloes.ca.gov). Proposals received after this time/date or received in any other email address will not be considered.



**CALIFORNIA STATE NONPROFIT SECURITY GRANT PROGRAM**

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# CALIFORNIA STATE NONPROFIT SECURITY GRANT PROGRAM

## PART I - OVERVIEW

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- A. PROGRAM OVERVIEW
  - B. PROGRAM OBJECTIVES
  - C. ELIGIBILITY INFORMATION
  - D. AWARD INFORMATION
  - E. CONTACT INFORMATION
  - F. PROJECT ACTIVITY GUIDELINES
  - G. SPECIAL CONSIDERATIONS
- 

### A. PROGRAM OVERVIEW

The Fiscal Year (FY) 2024-25 California State Budget allocated \$76,000,000 for the CSNSGP. This is a competitive Program; therefore, scoring criteria have been established and funding will be awarded to the top-scoring proposals until all allocated funding is awarded. Applicants are not guaranteed funding.

### B. PROGRAM OBJECTIVES

The purpose of the CSNSGP is to provide funding support for physical security enhancements and other security-related activities to nonprofit organizations that are at high risk for violent attacks and hate crimes due to ideology, beliefs, or mission. The CSNSGP seeks to integrate the preparedness activities of nonprofit organizations with broader state and local preparedness efforts. The CSNSGP also promotes emergency preparedness coordination and collaboration activities between public and private community representatives as well as state and local government agencies.

### C. ELIGIBILITY INFORMATION

#### **Eligible Applicants (Subrecipients)**

California nonprofits that are described under Section 501(c)(3) of the Internal Revenue Code of 1986 (IRC) and exempt from tax under Section 501(a) of such code. Please reference additional guidance regarding beneficiary eligibility under the “Beneficiary of the CSNSGP” section.

#### **Maximum Number of Proposal Submissions**

Each nonprofit may submit up to two (2) proposals, and each proposal must address a specific site, with its own unique physical address (not a P.O. Box Number). The nonprofit must occupy the location at the time of Proposal submission. Nonprofits can request up to \$250,000 per location for a total of \$500,000. The number of submissions and amount of funding requested may not exceed these limits.

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### **Beneficiary of the CSNSGP**

Beneficiaries of CSNSGP funds must be 501(c)(3) nonprofit organizations. For-profits or fundraising extensions of nonprofits are not eligible. While these fundraising extensions may be associated with the nonprofit organization, CSNSGP funds must be utilized to improve the safety and security of 501(c)(3) nonprofit organizations.

### **Nonprofits that Cohabitate Facilities**

There are some nonprofit organizations that share the same building. In these cases, only one nonprofit can apply for CSNSGP funding. While the safety and security enhancements can also benefit other entities that cohabitate or share the same building as the nonprofit, Cal OES will only consider one proposal per location.

#### D. AWARD INFORMATION

Total Amount Available for Solicitation: \$76,000,000

Maximum Allowed per Applicant: \$250,000 per location for a total of \$500,000

Period of Performance (POP): December 1, 2024, to December 31, 2026

Cost Share or Match Requirement: Cost Share or Match NOT Required

#### E. CONTACT INFORMATION

Questions concerning this RFP and the Proposal process can be submitted via e-mail to:

Infrastructure Protection Grants Unit II  
[CSNSGP@caloes.ca.gov](mailto:CSNSGP@caloes.ca.gov)

Cal OES can only respond to technical questions about the RFP during the period of time between the publication date and completion of the RFP process. Requests for records must be made through a Public Records Act request using the following link:  
[PRA Request Portal](#).

#### F. PROJECT ACTIVITY GUIDELINES

Proposals will be considered by Cal OES for eligibility based on the evaluation criteria identified in Part III. Allowable categories of cost under the CSNSGP are Planning, Equipment, Training, Construction/Renovation, Contracted Security, Management and Administration (M&A), and Support Services. The following is a brief description of examples of costs associated with each of these categories:

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### **Planning**

Funding may be used for security or emergency planning expenses, continuity of operations plan, and other planning activities, including the materials required to conduct planning activities. Planning must be related to the protection of the facility and the people within the facility and should include those with access and functional needs, as well as those with limited English proficiency. Examples of planning activities allowable under this Program include:

- Development and enhancement of security plans and protocols;
- Emergency contingency plans; and
- Evacuation/Shelter-in-place plans.

### **Equipment**

Allowable costs are focused on target hardening and physical security enhancements. Funding can be used for the acquisition and installation of security equipment on real property (including buildings and improvements) owned or leased by the nonprofit organization, specifically in the prevention of and/or protection against the risk of a terrorist attack.

Examples of equipment allowable under this Program include:

- Physical security enhancement equipment, including, but not limited to reinforced doors and gates, and high-intensity lighting and alarms;
- Inspection and screening systems, and access control;
- Any other security enhancement consistent with the purpose of the CSNSGP.

### **Training**

Funding may be used for training-related costs and apply to the nonprofit's employees or members/congregants to receive on-site security training. Training activities using CSNSGP funds must address a specific threat and/or vulnerability, as identified in the Proposal. Examples of training costs allowable under this Program include:

- Attendance fees for training; and
- Related expenses such as materials and/or supplies.

No personnel costs, such as overtime and backfill costs, associated with attending training courses are allowable. Travel costs are not eligible.

### **Construction or Renovation**

Construction or Renovation is allowed under this Program. Construction or Renovation activities should be done in support of target hardening activities and is limited to \$100,000. Equipment installation is not considered construction or renovation.

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All Construction or Renovation activities must comply with applicable federal, state, and local laws and regulations. Applicants must provide a breakdown of construction-related costs.

### **Contracted Security**

Contracted security personnel are allowed under this Program. The Applicant must be able to sustain this capability in future years without CSNSGP funding. CSNSGP funds may not be used for training and equipment for contracted security. Funding for contracted security cannot exceed fifty percent (50%) of the amount requested.

### **Management & Administration (M&A)**

Applicants that receive a subaward under this Program may use and expend up to five percent (5%) of their funds for M&A activities. This cost consists of hiring full-time or part-time staff or contractors/consultants.

### **Support Services**

Applicants that receive a subaward under this Program may use and expend up to five percent (5%) of their funds for Support Services activities. This cost consists of providing support services to another nonprofit organization or a cluster of other nonprofit organizations for the following:

- Vulnerability Assessments;
- Security trainings;
- Mass notification alert systems;
- Monitoring and response systems; or
- Lifesaving emergency equipment

## **G. SPECIAL CONSIDERATIONS**

### **Sustainability**

Grant funds are intended to supplement existing fiscal resources and are not guaranteed long-term sustainability solutions. Projects funded under this grant opportunity are expected to be reasonably sustained after the end of the POP without the expectation to receive future grant funds.

### **Changes to Scope of Work**

CSNSGP awardees are selected through a competitive proposal process. Projects are rated and ranked based on the proposal as submitted. Therefore, any changes to the scope of work are not permitted. The expectation is for each Applicant to thoroughly plan out the entire process of each proposed project, from project conception to completion. Funds remaining at the end of the POP will be disencumbered and returned to Cal OES.

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### **Extension Requests**

Subrecipients are expected to complete all grant-funded activities by the end of the POP. Any costs incurred outside of the POP will be unallowable under the Grant Subaward.

Extensions to the POP identified in the subaward will be extremely limited and will only be considered through formal, written requests with specific, reasonable, and compelling justifications that warrant an extension.

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## **PART II – RFP INSTRUCTIONS**

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- A. PROPOSAL DUE DATE AND SUBMISSION INSTRUCTIONS
  - B. PROPOSAL COMPONENTS
  - C. RESOURCES (web links)
- 

### A. PROPOSAL DUE DATE AND SUBMISSION INSTRUCTIONS

The [Application Form \(version 07/24\)](#) and [Vulnerability Assessment \(VA\) Worksheet \(version 06/23\)](#), must be emailed to [CSNSGP@caloes.ca.gov](mailto:CSNSGP@caloes.ca.gov), **and received by 11:59 pm (PDT) Monday, September 23, 2024**. Only electronic submissions will be accepted. Proposals received after this time/date or received in any other email address will **not** be considered. **Incomplete, scanned copies, altered or prior versions of required forms, combined Application Forms and VA Worksheets, or embedded links of proposal documents will not be considered.** Please ensure that your Proposal email submission is accurate and complete before sending. **Resubmission or duplicate proposals will also not be considered.**

If applying for multiple locations, submit a separate email containing the two required documents for each location (e.g., two email submissions for two locations).

Proposals must be submitted using the following file naming convention:

- FY 2024\_CSNSGP\_Application\_OrganizationName
- FY 2024\_CSNSGP\_VAWorksheet\_OrganizationName

**Applicants are encouraged to apply only for the amount of funding necessary to safeguard their facility. Additionally, Applicants are responsible for completing the VA Worksheet and accurately identifying the requested resources onto the Application Form.**

If you have not received a confirmation your proposal was received within two business days of the date it was submitted, please send an email to [CSNSGP@caloes.ca.gov](mailto:CSNSGP@caloes.ca.gov).

### B. PROPOSAL COMPONENTS

Applicant Proposal **MUST** include at the time of submission: a fully completed Application Form and VA Worksheet.

#### 1. Application Form that includes:

- Applicant Information
- Background



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- Risk
  - Target Hardening
  - Milestones
  - Impact
  - Funding History (Not Scored)
2. VA Worksheet:
- Defines, identifies, and prioritizes vulnerabilities of the organizational structure. All vulnerabilities must be up-to-date and not being addressed by any other funding received.
  - Provides the organization with mitigation options of what equipment to procure in order to make the organization more secure.
  - The VA can be completed via self-assessment, by a person with a security, emergency services, military, law enforcement background, or an associated organization.
  - If a VA has been previously completed, information from the previous VA must be transferred to the version of the VA Worksheet identified in Part II.A and submitted at the time of application.

Eligible proposals received by the submission deadline will be read, evaluated, and scored by a panel to determine which interested Applicants will be selected to continue in the subaward application process.

It is very important to note that Cal OES staff cannot assist in the creation of the documents. Cal OES staff may only provide clarification on the questions presented in the Application Form.

Applicants should check the box on the bottom of the last page if they are willing to accept less than the full amount requested based on scoring and fund availability. If the box is not checked, partial funding may not be given in the event that full funding is not available for the project.

**\*Grant Proposals are subject to the Public Records Act, Government Code Section 7920.000 et seq. Do not put any personally identifiable information or private information on this Proposal. If you believe that any of the information you are putting on this Proposal is exempt from the Public Records Act, please attach a separate statement that indicates what portions of the Proposal and the basis for the exemption. Your statement that the information is not subject to the Public Records Act will not guarantee that the information will not be disclosed.**

### C. RESOURCES

CSNSGP resource documents are located on the Cal OES website on the Infrastructure Protection Grants page, under:

[California State Nonprofit Security Grant Program \(CSNSGP\) Documents.](#)

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## **PART III – PROPOSAL EVALUATION**

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- A. EVALUATION SCORING CRITERIA
  - B. EVALUATION CRITERIA DEFINED
  - C. FUNDING RECOMMENDATION
  - D. NOTIFICATION PROCESS
  - E. APPEAL OF DECISION
  - F. POST AWARD REQUIREMENTS
- 

### A. EVALUATION SCORING CRITERIA

Funding will be awarded to the highest-ranked Proposals. Evaluation of the proposals is based on five scored criteria, totaling 42 points.

#### **Evaluation Criteria**

<b>Section I.</b> Applicant Information	Not Scored
<b>Section II.</b> Background	7 Possible Points
<b>Section III.</b> Risk	12 Possible Points
<b>Section IV.</b> Target Hardening	14 Possible Points
<b>Section V.</b> Milestones	4 Possible Points
<b>Section VI.</b> Impact	5 Possible Points
<b>Funding History</b>	Not Scored

Points may be deducted during the rating process based on negative past performance under a prior CSNSGP or Nonprofit Security Grant Program (NSGP) award (i.e. funds disencumbered, failure to submit required documents).

Cal OES will review and approve projects which meet the criteria based on the scoring system established for this Program. All projects must be completed within the POP. All applicable CSNSGP guidelines and policies remain in effect for the grant.

### B. EVALUATION CRITERIA DEFINED

The CSNSGP Application includes:

#### **Section I. Applicant Information (Not Scored)**

- **Legal Name of the Organization:** This is the name on the 501(c)(3) Letter of Determination or exact name registered with the Secretary of State's Office.
- **Physical Address of the Project(s) Location:** Indicate the address of the project location.

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- **Mailing Address, if different:** Indicate the Applicant's administrative office address, if different from project location.
- **Contact Information:** Telephone number, Email address, website address, primary and secondary points of contact.
- **501(c)(3) status:** Indicate if the Applicant's organization is a federally-recognized nonprofit or is a nonprofit eligible organization.
- **Funding Request:** A maximum of \$250,000 can be requested.
- **Organization Type:** Short description of organization's ideology, beliefs, and mission.
- **Primary Organization Type:** Select from the drop-down menu.
- **Organization's Primary Affiliation:** Select from the drop-down menu.

### **Section II. Background Information (7 Possible Points)**

- Describe the symbolic value of the site as a highly-recognized national or historical institution or significant institution within the community that renders the site as a possible target of violent attacks or hate crimes due to ideology, beliefs, or mission.
- Does your organization serve any population(s) at risk of being a target of violent attacks or hate crimes? If yes, identify the population(s) and explain why the population(s) is/are at risk of being the target(s) of violent attacks or hate crimes?
- Describe any previous or existing role in responding to or recovering from violent attacks or hate crimes due to ideology, beliefs, or mission.

### **Section III. Risk (12 Possible Points)**

- **Threat:** Applicant should discuss the identification and substantiation of specific threats or attacks against the nonprofit organization.
- **Vulnerabilities:** Applicant should discuss the organization's susceptibility to destruction, incapacitation, or exploitation.
- **Potential Consequences:** Applicant should discuss potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist.

### **Section IV. Target Hardening (14 Possible Points)**

Describe each proposed activity or investment and the identified threat or vulnerability that it addresses as well as the associated cost for each activity or investment. Allowable costs are focused on target hardening activities as well as planning-related costs, contracted security personnel, and security-related training courses and programs limited to the protection of critical infrastructure key resources, including physical and cyber security, target hardening, and terrorism

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awareness/employee preparedness. Funding can also be used for the acquisition and installation of security equipment on real property.

### **Section V. Milestones (4 Possible Points)**

Provide a description and associated grant activities that lead to the milestone event. Start dates should reflect the start of the associated grant activities and end dates should reflect when the milestone event will be completed.

### **Section VI. Impact (5 Possible Points)**

Explain how the organization/facility will be safer at the end of the FY 2024 CSNSGP POP.

### **Funding History (not scored)**

If the nonprofit organization has received NSGP or CSNSGP funding in the past, provide the fund source, funding year, and total funding amount received. Cal OES will verify and confirm the information provided by the Applicant in this section.

Grants Management utilizes this information for administrative purposes only. This information is not considered during the selection process.

## **C. FUNDING RECOMMENDATION**

Final funding decisions are made by the Director of Cal OES. Funding recommendations are based on the following:

- The ranked score of the Proposal, including whether an applicant is more likely to be a target of hate-motivated violence based on the demographics of the population whom the applicant serves
- Consideration of funding priorities
- Prior negative administrative and programmatic performance, if applicable

Projects previously funded by Cal OES will be reviewed for past compliance, including fiscal management, progress and annual reports, audit reports, and other relevant documentation or information. This review may result in one or more of the following actions:

- The project may not be selected for funding.
- The amount of funding may be reduced.
- Grant Subaward Special Conditions may be included in the Grant Subaward.

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### D. NOTIFICATION PROCESS

Applicants will be notified of the results of the rating process in writing by email. Applicants not selected for funding will receive a notification letter containing their average score and information on the appeal process.

### E. APPEAL OF DECISION

Applicants are entitled to appeal the denial of funding pursuant to the Cal OES Appeal Guidelines for Competitive Funding. A copy of these guidelines will be included with the denial of funding letter.

### F. POST AWARD REQUIREMENTS

Applicants identified for funding must submit all required documentation listed in the FY 2024 CSNSGP Guidance and attend a Required Documents Workshop or Webinar. Failure to submit the required documents by the deadline may result in Cal OES reallocating the funding to the next Applicant on the list and the termination of the subaward. CSNSGP Subawardees must comply with state and federal regulations, including applicable provisions of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, as stipulated in the State Grant Program Standard Assurances and Program Standard Assurances Addendum.

All grant funds must be expended by the end of the Grant Subaward POP, and final reimbursements must be submitted to Cal OES within twenty calendar days of the grant expiration date.

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**PART IV – RATING SHEET**

<b>I. Applicant Information (NOT scored)</b>	<b>Not Scored</b>
Did the Applicant provide all of the required information in the Applicant Information Section?	N/A
No: The Applicant did not provide all of the required information	No
Yes: The Applicant did provide all of the required information	Yes

<b>II. Background (Total of 7 possible points)</b>	<b>Score</b>					
<p>Did the applicant provide a description of their nonprofit organization to include:</p> <p>Symbolic value of the site as a highly recognized national or historical institution or significant institution within the community that renders the site as a possible target of terrorism or hate crimes due to ideology, beliefs, or mission. (2 possible points)</p> <p>0 = The applicant <b>does not provide</b> description of the organization to include the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or hate crimes.</p> <p>1 = The applicant <b>provided partial</b> description of the organization to include the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or hate crimes.</p> <p>2 = The applicant <b>provided thoroughly</b> description of the organization to include the symbolic value of the site as a highly recognized institution that renders the site a possible target of terrorism or hate crimes.</p>						
	0	1	2			

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II. Background (Total of 7 possible points)	Score					
<p>Did the applicant address the organization serving any population(s) at risk of being a target of violent attacks or hate crimes? If yes, identify the population(s) and explain why the population(s) is/are at risk of being the target(s) of violent attacks or hate crimes? (4 possible points)</p> <p>0 = The applicant <b>does not address</b> the organization serving any population(s) at risk of being a target of violent attacks or hate crimes.</p> <p>1 = The applicant <b>provided poor</b> discussion of organization serving any population(s) at risk of being a target of violent attacks or hate crimes, and identifying the population(s) and explaining why the population(s) is/are at risk of being the target(s) of violent attacks or hate crimes.</p> <p>2 = The applicant <b>provided partial</b> discussion of organization serving any population(s) at risk of being a target of violent attacks or hate crimes, and identifying the population(s) and explaining why the population(s) is/are at risk of being the target(s) of violent attacks or hate crimes.</p> <p>3 = The applicant <b>provided adequate</b> discussion of organization serving any population(s) at risk of being a target of violent attacks or hate crimes, and identifying the population(s) and explaining why the population(s) is/are at risk of being the target(s) of violent attacks or hate crimes.</p> <p>4 = The applicant <b>provided thorough</b> discussion of organization serving any population(s) at risk of being a target of violent attacks or hate crimes, and identifying the population(s) and explaining why the population(s) is/are at risk of being the target(s) of violent attacks or hate crimes.</p>						
	0	1	2	3	4	

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II. Background (Total of 7 possible points)	Score					
<p>How well did the applicant describe any previous or existing role in responding to or recovering from violent attacks or hate crimes due to ideology, beliefs, or mission. (1 possible points)</p> <p>0 = The applicant <b>does not provide</b> description of previous or existing role in responding to or recovering from violent attacks or hate crimes due to ideology, beliefs, or mission.</p> <p>1 = The applicant <b>provided adequate</b> description of previous or existing role in responding to or recovering from violent attacks or hate crimes due to ideology, beliefs, or mission.</p>						
	0	1				

III. Risk (Total of 12 possible points)	Score				
<p>In considering threat, how well did the Applicant address findings from previously conducted risk assessments, police reports, and/or insurance claims? (4 possible points)</p> <p>0 = The Applicant <b>does not address</b> findings from previously conducted risk assessments, police reports, and/or insurance claims.</p> <p>1 = The Applicant <b>provided poor</b> discussion of findings from previously conducted risk assessments, police reports, and/or insurance claims.</p> <p>2 = The Applicant <b>provided partial</b> discussion of findings from previously conducted risk assessments, police reports, and/or insurance claims.</p> <p>3 = The Applicant <b>provided adequate</b> discussion of findings from previously conducted risk assessments, police reports, and/or insurance claims.</p> <p>4 = The Applicant <b>provided thorough</b> discussion of findings from previously conducted risk assessments, police reports, and/or insurance claims.</p>					
	0	1	2	3	4



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<b>III. Risk (Total of 12 possible points)</b>	<b>Score</b>				
<p>In considering vulnerabilities, how well did the Applicant describe the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack? (4 possible points)</p>					
<p>0 = The Applicant <b>does not provide</b> description of the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.</p>					
<p>1 = The Applicant <b>provided poor</b> description of the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.</p>					
<p>2 = The Applicant <b>provided partial</b> description of the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.</p>					
<p>3 = The Applicant <b>provided adequate</b> description of the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.</p>	0	1	2	3	4
<p>4 = The Applicant <b>provided thorough</b> description of the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.</p>					

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III. Risk (Total of 12 possible points)	Score				
<p>In considering potential consequences, how well did the Applicant address potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack? (4 possible points)</p> <p>0 = The Applicant <b>does not</b> address potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack.</p> <p>1 = The Applicant <b>provided poor</b> discussion of potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack.</p> <p>2 = The Applicant <b>provided partial</b> discussion of potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack.</p> <p>3 = The Applicant <b>provided adequate</b> discussion of potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack.</p> <p>4 = The Applicant <b>provided thorough</b> discussion of potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack.</p>					
	0	1	2	3	4

IV. Target Hardening (Total of 14 possible points)	Score				
<p>How well does the proposed target hardening activity mitigate the identified risk(s) and/or vulnerabilities? (4 possible points)</p> <p>0 = The Applicant <b>does not provide</b> description of how the proposed target hardening activity will mitigate the identified risk(s).</p> <p>1 = The Applicant <b>provided poor</b> description of how the proposed target hardening activity will mitigate the identified risk(s).</p>					
	0	1	2	3	4

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<b>IV. Target Hardening (Total of 14 possible points)</b>	<b>Score</b>				
<p>2 = The Applicant <b>provided partial</b> description of how the proposed target hardening activity will mitigate the identified risk(s).</p> <p>3 = The Applicant <b>provided adequate</b> description of how the proposed target hardening activity will mitigate the identified risk(s).</p> <p>4 = The Applicant <b>provided thorough</b> description of how the proposed target hardening activity will mitigate the identified risk(s).</p>					
<p>Did the Applicant's proposed target hardening activity focus on the prevention of and/or protection against the terrorist attack? (4 possible points)</p>					
<p>0 = The Applicant's target hardening activity <b>did not</b> focus on the prevention or and/or protection against the risk of a terrorist attack.</p> <p>1 = The Applicant's target hardening activity <b>poorly</b> focused on the prevention or and/or protection against the risk of a terrorist attack.</p> <p>2 = The Applicant's target hardening activity <b>partially</b> focused on the prevention or and/or protection against the risk of a terrorist attack.</p> <p>3 = The Applicant's target hardening activity <b>adequately</b> focused on the prevention or and/or protection against the risk of a terrorist attack.</p> <p>4 = The Applicant's target hardening activity <b>thoroughly</b> focused on the prevention or and/or protection against the risk of a terrorist attack.</p>	0	1	2	3	4

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<b>IV. Target Hardening (Total of 14 possible points)</b>	<b>Score</b>				
<p>Did the Applicant propose projects that are allowable based on the priorities of the program? (3 possible points)</p> <p>0 = The proposed projects are <b>not allowable</b> based on the priorities of the program.</p> <p>1 = The proposed projects are <b>partially allowable</b> but will compromise the successful implementation of the project.</p> <p>2 = The proposed projects are <b>adequately allowable</b> but could be resolved with a minor modification to the proposed project.</p> <p>3 = The proposed projects are <b>all allowable</b> based on the priorities of the program.</p>					
<p>Did the Applicant propose projects that are feasible based on the priorities of the program? (3 possible points)</p> <p>0 = The proposed projects are <b>not feasible</b> based on the priorities of the program.</p> <p>1 = The proposed projects are <b>partially feasible</b> but require significant changes.</p> <p>2 = The proposed projects are <b>adequately feasible</b> but require minor changes.</p> <p>3 = All proposed projects <b>are feasible</b> based on the priorities of the program.</p>					
	0	1	2	3	

<b>V. Milestones (Total of 4 possible points)</b>	<b>Score</b>				
<p>How well did the Applicant describe the milestones and the associated key activities that lead to the milestone event over the CSNSGP POP?</p> <p>0 = The Applicant <b>did not</b> provide description of milestones and associated activities that lead to the milestone event over the CSNSGP POP.</p>					
	0	1	2	3	4

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<b>V. Milestones (Total of 4 possible points)</b>	<b>Score</b>					
<p>1 = The Applicant <b>provided poor description</b> of milestones and associated activities that lead to the milestone event over the CSNSGP POP.</p> <p>2 = The Applicant <b>provided partial</b> description of milestones and associated activities that lead to the milestone event over the CSNSGP POP.</p> <p>3 = The Applicant <b>provided adequate</b> description of milestones and associated activities that lead to the milestone event over the CSNSGP POP.</p> <p>4 = The Applicant <b>provided thorough</b> description of milestones and associated activities that lead to the milestone event over the CSNSGP POP.</p>						

<b>VI. Impact (Total of 5 possible points)</b>	<b>Score</b>					
<p>How well did the Applicant describe the outcomes/outputs that would indicate that the investment was successful?</p> <p>0 = The Applicant <b>did not</b> provide description of the outcomes/outputs that would indicate the investment was successful.</p> <p>1 = The Applicant <b>provided poor</b> description of the outcomes/outputs that would indicate the investment was successful.</p> <p>2 = The Applicant <b>provided partial</b> description of the outcomes/outputs that would indicate the investment was successful.</p> <p>3 = The Applicant <b>provided moderate</b> description of the outcomes/outputs that would indicate the investment was successful.</p> <p>4 = The Applicant <b>provided adequate</b> description of the outcomes/outputs that would indicate the investment was successful.</p> <p>5 = The Applicant <b>provided thorough</b> description of the outcomes/outputs that would indicate the investment was successful.</p>						
	0	1	2	3	4	5